

Connecticut BHP  
Supporting Health and Recovery

Behavioral Health Partnership  
Oversight Council  
September 11, 2013

CT BHP Quality Management Program  
Initiatives

# Overarching Goals of the CT Behavioral Health Partnership Quality Management Program

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- Continuously improve care and service provision
  - Use data to identify areas for improvement, key indicators, high-risk individuals/populations
  - Ensure measures are valid, reliable, comparable
  - Design interventions to address areas in need of improvement and re-measure following the interventions to assess impact
- Quality Management (QM) Program has been in place since 2006

# QM Initiatives

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- Provider Analysis and Reporting Program
- Clinical Bypass Program
- Clinical studies
- Intensive Case Management Pilots

# Provider Analysis & Reporting (PAR) Program

A vital strategy used to:

- Shape and adapt the delivery and outcomes of the CT behavioral health system of care
- Improve quality and access to care
- Evaluate provider performance individually, as a group across a level of care, and as part of a system of care
- Compare performance with both locally-informed and industry-wide utilization and quality measures

# How a PAR Program is Established

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- Identify specific behavioral health level of care (e.g., Adult Psychiatric Inpatient Hospitals or Psychiatric Residential Treatment Facilities (PRTF) for youth)
- Establish work groups with providers to co-create measures and set goals and targets
- Create a profile with and for the providers
- Regional Network Managers meet individually with providers to deliver performance feedback and obtain information re barriers encountered
- Discuss strategies to effectuate change and improve the quality of the care

# Current PAR Programs

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- Enhanced Care Clinics
- Pediatric and Adult Psychiatric Inpatient Hospitals
- Psychiatric Residential Treatment Facilities (PRTFs)
- Emergency Departments (EDs)
- Therapeutic Group Homes
- Residential Treatment Centers (RTC)
- Home Health Care

# Home Health PARS Program

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- CT Home Health (HH) Agencies providing behavioral health medication administration services to at least 75 individuals per quarter are included
- As of Q4 2012, the PARs HH providers served 88.5% of all individuals utilizing HH medication administration services

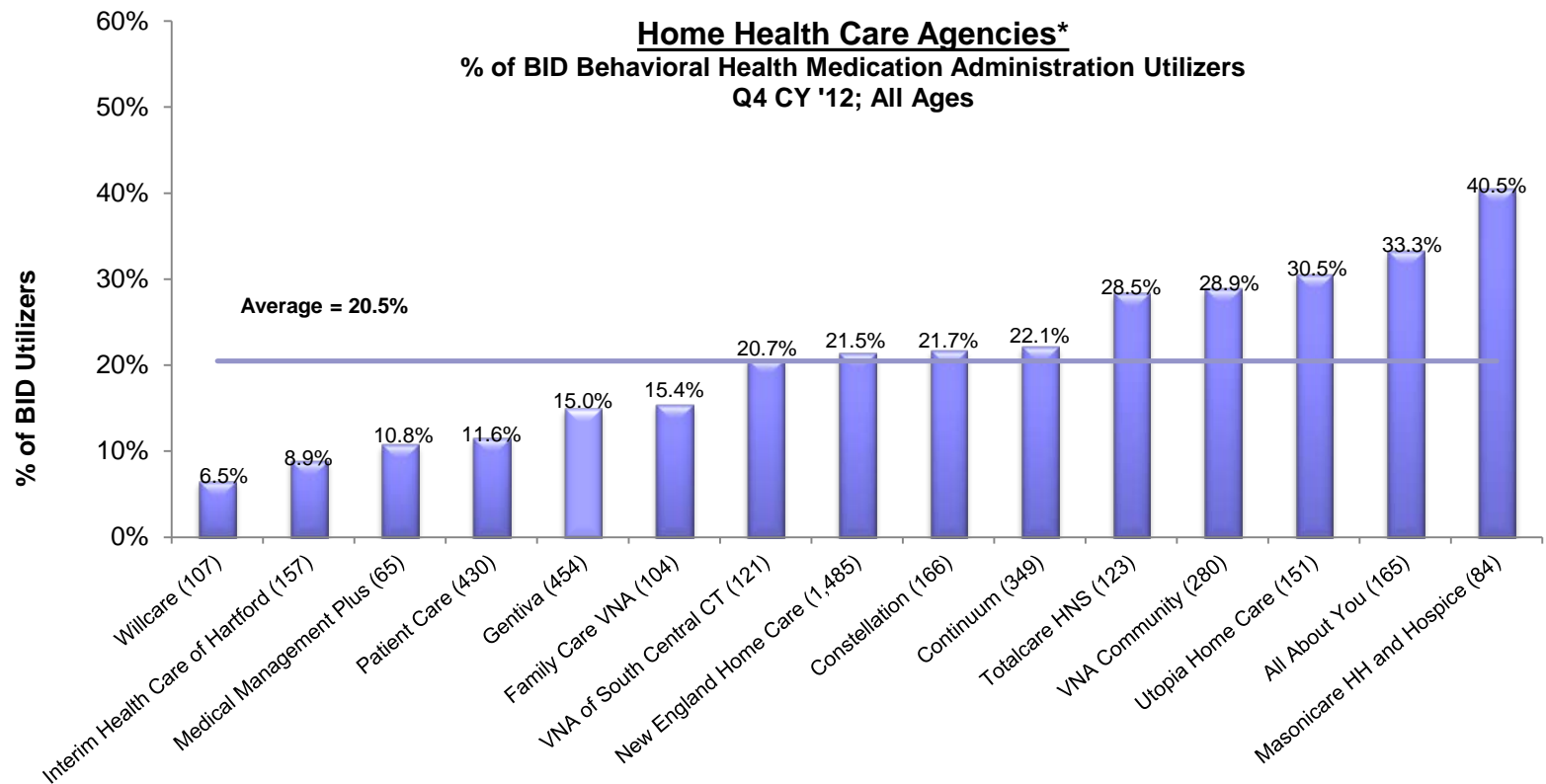
# Home Health PARs Indicators

By provider and aggregate statewide:

- % of utilizers receiving twice a day (BID) medication administration services
- % of utilizers receiving once a day (QD) medication administration services
- % of BID and QD utilizers with evidence of skill transfer
- % of utilizers with an ED visit during the quarter
- % of utilizers with an Inpatient admission during the quarter



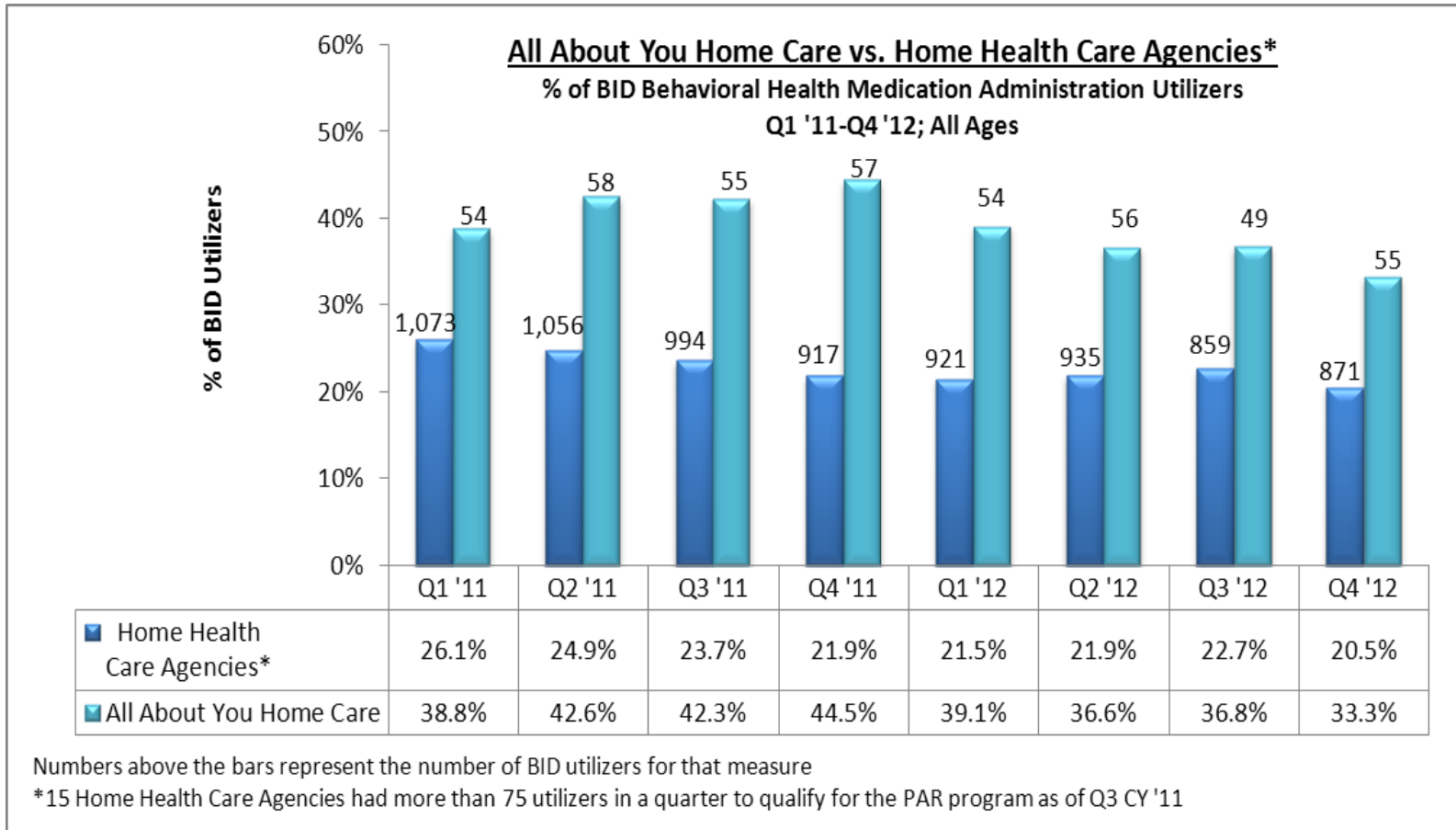
# Variation between HH Agencies in % individuals with BID services



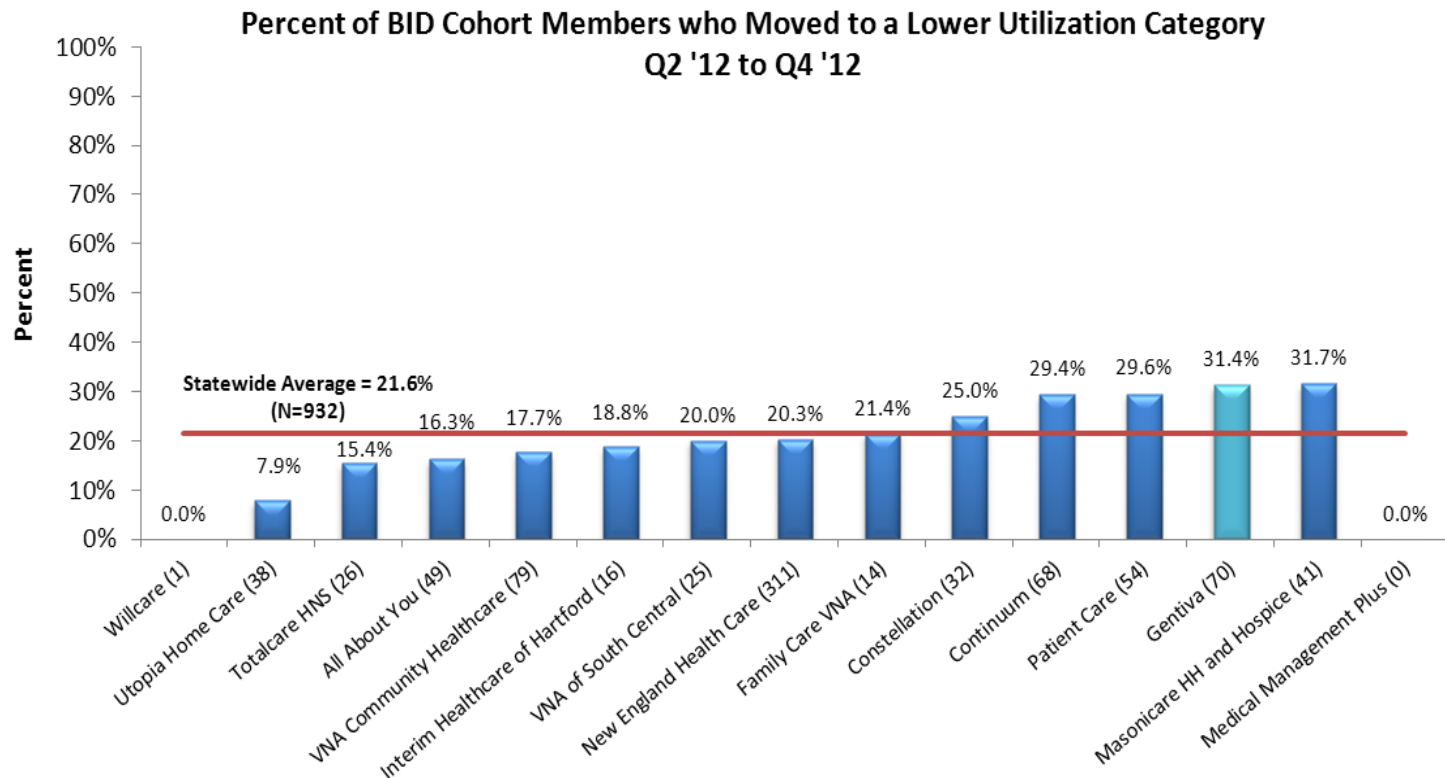
Number in parentheses represents the total utilizers for that quarter

\*15 Home Health Care Agencies had more than 75 utilizers in a quarter to qualify for the PAR program as of Q3 CY '11

# Statewide and HH Agency decrease in % of individuals with BID services over time

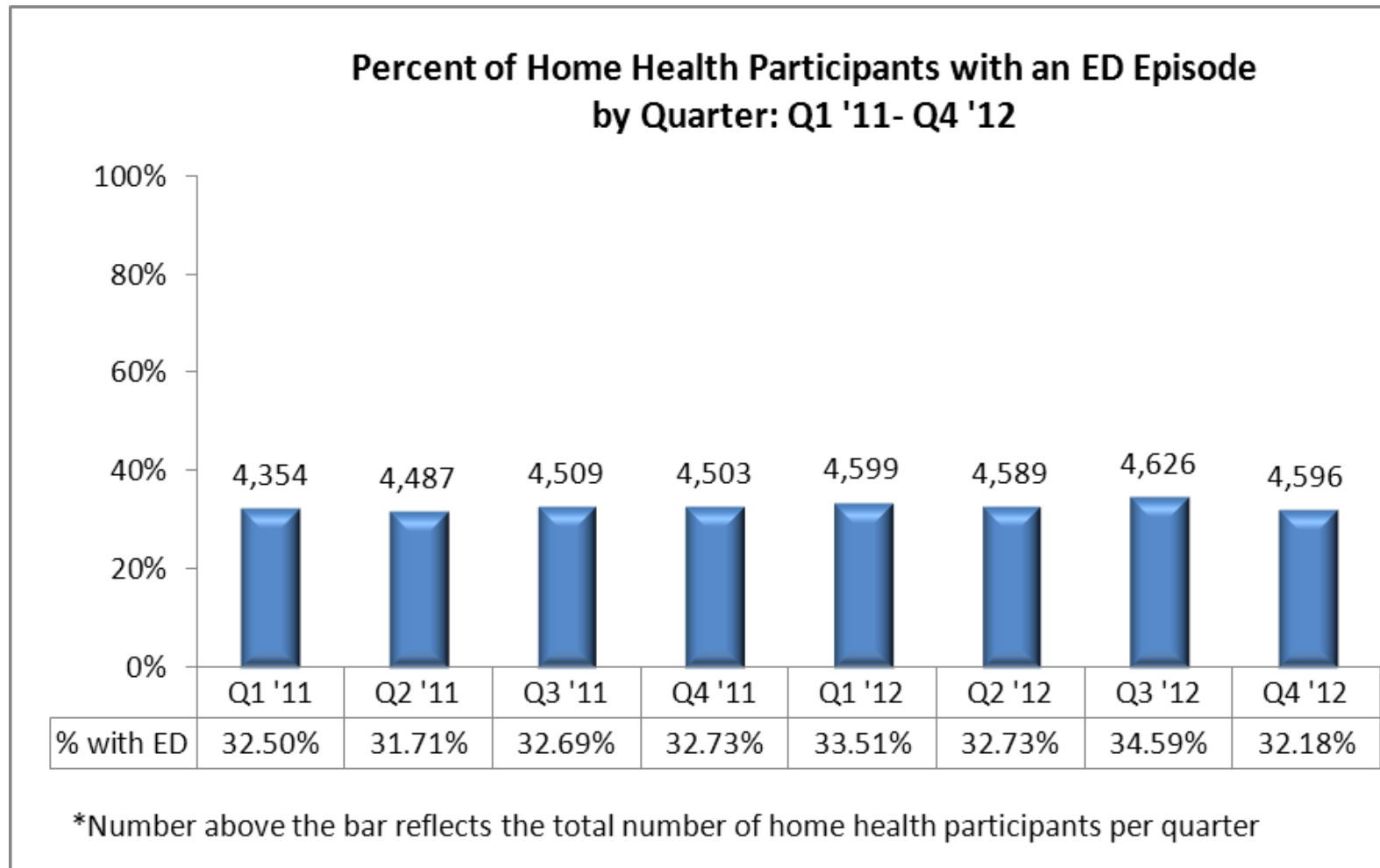


# % of BID HH utilizers with evidence of skill transfer



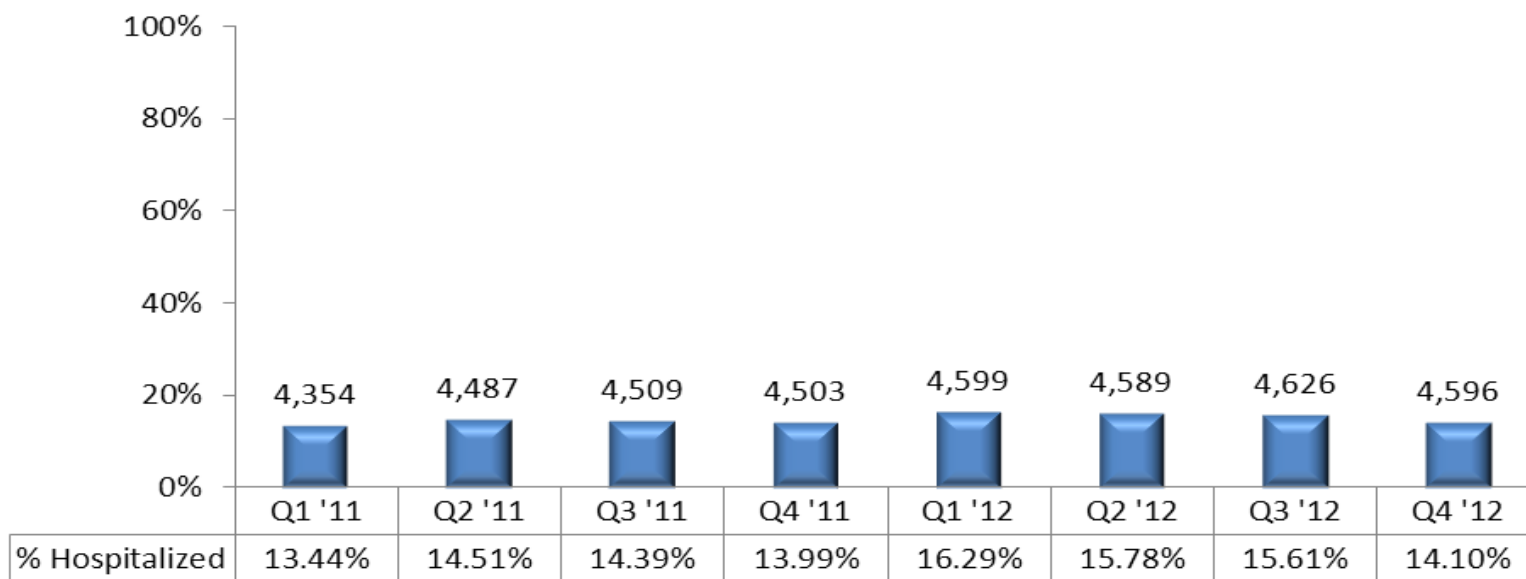
Number in parentheses represents the total BID utilizers for Q2 '12 excluding those who: became deceased, changed providers, went inpatient for over 21 days, received no home health services, or were ineligible for over 21 days in Q4 '12

# % of HH utilizers with an ED visit during the quarter



# % of HH utilizers with an Inpatient admission during the quarter

**Percent of Home Health Participants Hospitalized  
by Quarter: Q1 '11- Q4 '12**



\*Number above the bar reflects the total number of home health participants per quarter

# Clinical Bypass Programs

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- Shortens administrative time spent reviewing the care of individuals with routine needs, frees up time for challenging situations that require additional consultation/support
- Programs currently in place for Adult & Child Hospitals and IICAPS providers
- Current Eligibility Criteria:
  - Length of Stay
  - Readmission Rate within 7 days
- Moving to Case-Mix Adjusted performance targets for Adult Inpatient Hospitals

# Clinical Studies

Annually:

- Two Adult clinical studies
- One Youth clinical study

Studies frequently continue over several years

Examples of studies conducted:

Disruption rates of youth in foster care

Improvement in rate of follow-up for youth in foster care identified as needing behavioral health services

Autism Feasibility Project

# Clinical Studies: IOP Services

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Adult study ongoing since 2012

During 2012:

- ❖ Developed claims-based reports to identify intensity and duration of use of Intensive Outpatient (IOP) services
- ❖ Integrated DSS Medicaid claims data with DMHAS funded service and episode data sets (provider reported) to capture all IOP treatment
- ❖ Integrated DMHAS National Outcomes Measurement data with claims data to move towards ability to measure outcomes
- ❖ Identified patterns of utilization



# Early Findings

What happens to IOP utilizers following treatment?  
Within 180 days of discharge from IOP:

- Slightly more than 10% received no further treatment
- Of those who received further treatment:
  - 64.0% received outpatient treatment
  - 21.1% received an intermediate level of care treatment
  - 14.9% were admitted to a higher LOC

Readmission to IOP treatment:

- 61.9% had no readmissions to IOP
- Of those readmitted to IOP:
  - 2.6% were readmitted to IOP within 7 days
  - 14.0% were readmitted to IOP between 8-30 days
  - 12.4% were readmitted between 31-90 days
  - 9.0% were readmitted between 91-180 days

# IOP Study Next Steps

- ❖ Nearly 25% of the episodes of IOP were for 3 or fewer visits;
  - ❖ Need to determine what level of intensity and duration of services constitutes IOP treatment
  - ❖ Examine the relationship between number of IOP visits and the next treatment received and readmission rate
- ❖ Move to multivariate analyses of predictors of use and outcome of IOP treatment
  - ❖ This will allow us to examine the relationships between characteristics of the individuals using IOP services and patterns of utilization and outcomes

# Intensive Case Management (ICM) Pilot Programs

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Historically, the ICM model has been a “brokering” model

- ICM works with providers and state agencies to facilitate discharge planning and connection to the next level of care
- ICM authorizes needed care for individuals
- ICM facilitates crisis prevention planning
- Peers work directly with individuals

# ICM Broker Model Impact on Youth

Youth with an ICM assignment had **18.6% more days in a confined setting** during the 6 months following assignment than they did before ICM assignment.

They spent:

- 77.8% **fewer days in Acute Care Inpatient** facilities in the 6 months following assignment and
- 21.1% **more days in Solnit** (State Hospital for CT youth) in the 6 months following assignment
- 58.4% **more days in Psychiatric Residential Treatment Facilities** (PRTF) in the 6 months following assignment
- 189.3% **more days in Residential Treatment Care** in the 6 months following assignment
- The findings are positive in that youth identified for the program were historically “stuck” and not receiving the care that was needed for on going stability

# ICM Broker Model Impact on Adults

Adults with an ICM assignment had **72.7% fewer days in a confined setting and 10.5% more days in the community** during the 6 months following assignment than they did before ICM assignment. They spent:

- 73.5% **fewer days in Inpatient** facilities in the 6 months following assignment and
- 69.2% **fewer days in Inpatient Detox** facilities in the 6 months following assignment
- The average length of stay for Inpatient days prior to the ICM assignment was 9.02 days compared to 7.53 days post the ICM assignment
- The range of Inpatient days prior to the ICM assignment was 2 to 92 days compared to 1 to 50 days post the ICM assignment
- The findings are positive in that adults referred to the ICM program came from a variety of sources and were identified as not effectively utilizing community resources

# ICM Pilot Projects Underway

**St. Francis Hospital:** Face to Face Model involving an ICM and a Peer

Goal: Improve connect-to-care following discharge, decrease readmission rates

**Home Health Pilot Project:** Face to Face Model involving an ICM and a Peer

Goal: Decrease frequency of medication administration visits, connect individuals to community services, social groups

# Questions/Comments